

NOVEMBER 14, 2008

## YOUR PROJECT

## Challenge

The Indian Wells Golf Resort is a major hub of tourism and a significant presence in the City of Indian Wells. "In dian Wells, California's premier desert resort city, is an exceptional place to live, work and play. The city offers an outstanding quality of life, numerous cultural and social activities, inspiring philanthropy, a cohesive and innovative city government, world -aclass resorts, and championship golf at Indian Wells Golf Resort..." plus ". .exceptiona dining, superb spa facilities, and myriad recreational activities offer endless diversions for residents and guests. For these and many other reasons, we celebrate our unique city!" (From the City's web-site)

The continuing success of this wonderful resource depends, in no small part, on the ease and convenience of access and parking for visitors and guests. However the Resort currently suffers from a significant shortage of parking.

## Goal

The goal of the Parking Study is to develop a comprehensive solution to the parking needs of the three members of the Resort; the City of Indian Wells, the Renaissance Esmeralda and the Hyatt Grand Champion. But the goal is also much more than that. It is not enough to simply increase the supply of parking spaces. The goal is to improve the resort guests' experience by providing them sufficient plus convenient, welldesigned parking as well as improved circulation for vehicles and pedestrians, and thoughful integration of new structures into the landscape.

## Existing Conditions

Available drawings and aerial pholographs of the resort have been gathered, and collated into a site base plan for use in the study. A full site survey will be conducted in the next, design phase of the project.
Since the inception of the study, the Stantec planning and design team has met with the General Manager and staff of the Hyatt, Esmeralda, and Clubhouse as well as City staff- to understand the specific parking, operations and circulation issues to be addressed in the study. These meetings have provided a weallh of information about the current challenges faced by the Resort as well as opportunities for improvement. Based upon these valuable discussions the following key objectives have been identified for solving the parking shortage as well as contributing to the Resort's obility to thrive in the future.

## Objectives

The specific objectives of the study are:

- Provide 800-1000 new parking spaces; approximately 300 for the City's new clubhouse and restaurant, 250300 for the Renaissance Esmeralda and 250-300 for the Hyatt Grand Champion
- Locate new parking where it is most needed; near event spaces..
- Improve access to parking with clearer and more convenient circulation and reduce delays in entering and exiting the Resort
- Minimize temporary loss of parking and disruption to on-going resort operations during construction of new parking
- Develop clearly defined and safe separation between aulo, golf cart, pedestrian and service vehicle circulation
- Design below-grade parking with good orientation, visibility, convenience and safety
- Preserve and enhance views from the resorts to the surrounding landscape and mountains
- Enhance the overall visual quality of the Resort.


### 1.2 CITY OF INDIAN WELLS

## Approach

The study approach taken is a three step process

- First, identify and analyze the existing parking and circulation opportunities and constraints
- Second, study how the existing parking capacity could be increased at each available location. There is very limited opportunity to construct new parking on areas other than those already occupied by existing parking.
- Third, Evaluate different combinations of new parking facilities on multiple sites. It is important to minimize impact on resort operations during construction of new parking facilities. Our approach is to develop a phased plan with a series of smaller facilities in order to minimize disruption.
- Our proposal concludes with a comparison of potential options/scenarios for meeting your objectives.


## Recommendation

Four Potential Options are presented that meet the objectives identified above. All but one yield the desired number of spaces; the locations of new parking are generally well-distributed across the resort and they all include the recommended circulation improvements. We recommend Option Two as the most desirable based upon the above analysis and the following key considerations.

- Meets minimum requirement of 800 new parking spaces
- Location and distribution of new parking
- Desirability of twotevel parking vs. three-level structure which requires a full basement level
- Construction of new parking structures occurs within existing parking areas vs. green space

Hyatt South

HIGHWAY 111


1.6 | CITY OF INDIAN WELLS


Indian Wells | 1.7

1.8 | CITY OF INDIAN WELLS

## Esmeralda East

0 Existing spaces
220 New spaces
\$4,039,000
\$18,360/Space


Section ad


## Esmeralda West

(1) Water pipe to be relocated (e)
(2) Concrete retaining wall
(3) Grade (e)
(4) Elevators (n)Driveway to be widened (e)
(6) Surface parking lot (e)
(7) Parking ramp beyond
(8) Fire lane and egress driveway for special event

B-1


250 Existing spaces 550 Total spaces

Section bb (2 levels)
300 Net new space
\$9,624,000
\$17,498/Space
$\$ 32,080 /$ Net new space


250 Existing spaces 780 Total spaces
530 Net new space
\$18,350,000
$\$ 123,526 /$ Space
$\$ 34,623 /$ Net new space

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Section cc (2 levels)
(1) Water pipe to be relocated (e)
(2) Concrete retaining wall
(3) Grade (e)
(4) Elevators ( n )
(5) Driveway to be widened (e)
(6) Surface parking lot (e)
(7) Parking ramp beyond
(8) Fire lane and egress driveway for special event

## 150 Existing spaces

 310 Total spaces160 Net new space
\$7,488,000
\$24,155/Space
$\$ 46,800 /$ Net new space

150 Existing spaces
470 Total Sspaces
310 Net new space
\$12,632,000
\$26,877/Space
$\$ 39,475 /$ Net new space

5) Driveway to be widened (e)
(6) Surface parking lot (e)
(7) Parking ramp beyond
(8) Fire lane and egress driveway for special event

150 Existing spaces
460 Total spaces
310 Net new space
\$11,781,000
$\$ 25,241 /$ Space
\$37,455/Net new space


Section cc (2 levels)

## C Hyatt South



150 Existing spaces
275 Total spaces
125 Net new space
\$1,410,000
\$12,080/Space


HYATT SOUTH MAXIMIZING SURFACE PARKING LOT AT GRADE

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## Hyatt Garage Expansion

2 Level expansion
37 Existing spaces at grade
63 Net new spaces
\$2,186,000
\$21,862/Space
$\$ 34,702 /$ Net new space
D-1


Section dd

## D Hyatt Garage Replacement <br> D-2



## Hyatt Garage Replacement

430 Existing spaces
730 Total spaces
300 Net new spaces
\$18,679,000
\$25,588/Space
$\$ 62,263 /$ Net new space
D-2

(W) $202036^{\circ}$

Section dd

D $\begin{aligned} & \text { Hyatt Garage } \\ & \text { Surface Lot Expansion }\end{aligned}$
D-3
37 Existing Spaces at Grade 34 Net new spaces \$431,700 \$6,080/space
\$12,697/Net new space


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## E Practice Range <br> Underground


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## E Practice Range Underground


(1) Water pipe to be relocated (e)
(2) Concrete retaining wall
(3) Grade (e)
(4) Elevators (n)
(5) Driveway to be widened (e)
(6) Surface parking lot (e)
(7) Parking ramp beyond

Section ee
(9) Ventilation exhaust
(10) Ventilation intake
(11) Ramp to underground parking
(12) Retaining wall
(13) New valet parking spaces
(14) Golf cart overpass


## F Temporary Surface Lot

300 existing spaces
300 improved surface parking spaces
\$307,000
\$1,023/space


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## 0 Offsite

Dakota Trail: 170,000sf
Warner Trail: 500,000sf
Total: 670,000sf

Up to 2,000 parking spaces
Construction: $\$ 3,800 /$ space
Shuttle Service: \$480-670,000/year
Security: $\quad \$ 325,000 /$ year


## Offsite Parking

| Total: | $2,160,000$ sf |
| :--- | :--- |
| Usable: | $1,080,000$ sf |

Up to 3,000 parking spaces
Construction: $\$ 3,800 /$ space
Shutle Service: \$480-670,000/year Security: $\quad \$ 325,000 /$ year


## A Esmeralda East

| STRUCTURE | DESCRIPTION | SPACES | COST | REMARKS |
| :---: | :---: | :---: | :---: | :---: |
| Parking | New 1-level parking deck | 220 surface spaces | \$4,039,000 | Surface parking area serves also as circulation route connecting new Hwy 111 access with Esmeralda from entrance. |
|  |  |  |  | Cost-\$18,360/Space (not including circ. improvements) |
| Site Circulation Improvements | Hwy 111 Access and improved circulation along north side | 30 Additional Surface Spaces along New Roadway (incl. in above) | \$3,612,000 | Provides though access from Hwy 111 around North side of Esmeralda to center of resort. Improves circulation (particularly exit after events) and provides separation between through traffic, valet operations and service/loading area |
| Sub Total A Parking and Site |  | 220 net new spaces | \$7,651,000 | High cost for surface parking and improved roadways due to topography and extensive retaining wall construction. |

## B Esmeralda West

B-7 (2 levels)

| STRUCTURE | DESCRIPTION | SPACES | COST | REMARKS |
| :--- | :--- | :--- | :--- | :--- |
| Parking | New 2-level structure | 550 <br> 1300 additional) | $\$ 9,088,000$ | Replaces existing 250 space surface lot with one <br> new level below grade and one new level at grade- <br> no internal ramp required. |
| Circulation <br> Improvements | Improved central <br> circulation |  | $\$ 536,000$ | Improves central circulation. <br> Removes confusing second traffic circle. |
| Sub Total B-1 <br> 2 Level Parking <br> and Site |  | 300 Net New | $\$ 9,624,000$ | $\$ 17,498 /$ Parking space |
|  | Spaces |  |  | $\$ 32,080 /$ Net new parking space |

B-2 23 levels $)$

| STRUCTURE | DESCRIPTION | SPACES | COST | REMARKS |
| :--- | :--- | :--- | :--- | :--- |
| Parking | New 3-level structure | 780 <br> 1530 additional) | $\$ 17,814,000$ | Replaces existing 250 space surface lot with two <br> new levels below grade and one new level at grade. <br> Requires internal ramp. |
| Circulation <br> Improvements | Improved central <br> circulation |  | $\$ 536,000$ | Improves central circulation. <br> Removes confusing second traffic circle. |
| Sub Total B-2 <br> 3 Level Parking <br> and Site |  | 530 Net New | $\$ 18,350,000$ | $\$ 23,526 /$ Parking space |
| Spaces |  |  |  |  |

## C Hyatt South

C- $1_{(2 \text { levels) }}$

| STRUCTURE | DESCRIPTION | SPACES | COST | REMARKS |
| :--- | :--- | :--- | :--- | :--- |
| Parking | New 2-level structure | 310 <br> 1160 additional) | $\$ 7,488,000$ | Replaces existing 150 surface spaces with one new <br> level below grade and one new level at grade |
| Circulation <br> Improvements | Replace service and <br> loading area |  | included in structure <br> costs | Maintains service and loading access to Hyalt <br> Ballroom event space |
| Sub Total C-1 <br> Level Parking <br> and Site | 160 Net New | $\$ 7,488,000$ | $\$ 24,155 /$ Parking space |  |


| STRUCTURE | DESCRIPTION | SPACES | COST | REMARKS |
| :---: | :---: | :---: | :---: | :---: |
| Parking | New 3-level structure | $\begin{aligned} & 470 \\ & \text { (320 additional) } \end{aligned}$ | \$12,632,000 | Replaces existing 150 space sufface lot with two new levels below grade and one new level at grade. Requires internal ramp. |
| Circulation Improvements | Replace service and loading area |  | Included in structure costs | Maintains service and loading access to Hyatt Ballroom event space |
| Sub Total C-2 <br> 3 Level Parking and Site |  | 310 Net New Spaces | \$12,632,000 | $\$ 26,877 /$ Parking space $\$ 39,475 /$ Net new parking space |

C-312 levels, includes tennis court area)

| STRUCTURE | DESCRIPTION | SPACES | COST | REMARKS |
| :---: | :---: | :---: | :---: | :---: |
| Parking | New 2-level structure | 460 <br> (310 additional) | \$11,111,000 | Replaces existing 150 sufface spaces with one new level below grade and one new level at grade including area currently occupied by three tennis courts on the west side of the lot |
| Circulation Improvements | Replace service and loading area |  | \$320,000 | Maintains service and loading access to Hyatt Ballroom event space. Adds fire lane/exit drive to Hwy 111. |
| Replace Tennis Courts | Relocate to south end of 17th hole |  | \$350,000 | Construction of two new tennis courts plus reconfiguration of golf cart path, topography and landscape |
| Sub Total C-3 |  | 310 Net New | \$11,781,000 | \$25,241/Parking space |
| 2 Level Parking |  | Spaces |  | \$37,455/Net new parking space |

C-4 (Surface lot over tennis courts)

| STRUCTURE | DESCRIPTION | SPACES | COST | REMARKS |
| :---: | :---: | :---: | :---: | :---: |
| Parking | Sufface Parking lot | 125 parking spaces | \$470,000 | Displaces three existing tennis courts with new surface parking lot. Includes demolition and in fill of existing courts. |
| Circulation Improvements | Service and loading area remains as is |  | \$590,000 | Service and loading access to Hyalt Ballroom event space remains. Adds fire lane/exit drive to Hwy 111.w/ retaining wall at south end of new surface parking. |
| Replace Tennis Courts | Relocate to south end of 17th hole |  | \$350,000 | Construction of two new tennis courts plus reconfiguration of golf cart path, topography and landscape |
| Sub Total C-4 Surface Parking and Site |  | 125 Net New Spaces | \$1,410,000 | \$12,080/Parking space and Net new space |

## D Hyatt Garage

D- 1 (Expand existing Hyatt garage)

| STRUCTURE | DESCRIPTION | SPACES | COST | REMARKS |
| :--- | :--- | :--- | :--- | :--- |
| Parking | New 2-level <br> expansion over South <br> surface parking lot | 100 | $\$ 2,186,000$ | Exdditional) |
|  |  |  | $\$ 21,862 /$ Space |  |
|  |  |  | $\$ 34,702 /$ Net new space |  |

D-2 (Replace existing Hyatt garage)

| STRUCTURE | DESCRIPTION | SPACES | COST | REMARKS |
| :---: | :---: | :---: | :---: | :---: |
| Parking | New 4-level parking structure | $\begin{aligned} & 730 \\ & \text { (300 additional) } \end{aligned}$ | \$18,679,000 | Replaces existing three-level, 430 space structure with new four-level structure. New footprint occupies existing garage footprint plus existing south surface lot. Costs assume additional level is new basement level- height above grade remains same as existing. \$25,588/Space <br> $\$ 37,455 /$ Net new space |

D-3 (Expand existing Hyatt surface lot)

| STRUCTURE | DESCRIPTION | SPACES | COST | REMARKS |
| :--- | :--- | :--- | :--- | :--- |
| Parking | New, expanded <br> surface parking lot | 71 | (34 additional) | $\$ 431,700$ | | Replaces existing 37 space surface lot with new |
| :--- |
| suface lot including site lighting and landscaping. |
|  |

## E Practice Range Underground Parking

| STRUCTURE | DESCRIPTION | SPACES | COST | REMARKS |
| :---: | :---: | :---: | :---: | :---: |
| Underground Enclosed Parking Garage | One-level underground parking beneath practice tee end of driving range | $\begin{aligned} & 160 \\ & \text { (145 net new spaces) } \end{aligned}$ | \$7,730,000 | Underground structure with top level supporting $5-8 \mathrm{ff}$. soil and turf. Reconstruct "benched" practice tee area above. Structure to be totally enclosed, mechanically ventilated and flood-proofed. Access is via an express ramp to be constructed in the existing Clubhouse lot. <br> $\$ 48,325 /$ Space, $\$ 53,324 /$ new Space |

## F Temporary Parking

| STRUCTURE | DESCRIPTION | SPACES | COST | REMARKS |
| :--- | :--- | :--- | :--- | :--- |
| Surface Parking Lot | On existing lot East <br> of Esmeralda | 300 | $\$ 307,000$ | Turf surface with driveway from Miles. Includes site <br> lighting and signage. |

## Potential Implementation Options*

| OPTION NO. | DESCRIPTION | SPACES | COST | REMARKS |
| :---: | :---: | :---: | :---: | :---: |
| Option 1 | A; Parking and Site <br> B-1; 12 level) Parking and Site <br> C-4; (Surface Lot) <br> D-3; (Hyatt Surface Lot.) <br> E; Underground | 824 Net New Parking Spaces | \$26,989,000 | Provides targeted 800-1000 parking spaces Good parking distribution <br> Most economical oplion. <br> Requires construction in Driving Range |
| Option 2 | A; Parking and Site <br> B-1; ; 2 level) Parking and Site <br> C-3; (2 level) Parking and Site <br> D-3; (Hyatt Surface Lot.) | 864 Net New Parking Spaces | \$29,788,000 | Provides targeted 800-1000 parking spaces Good parking distribution <br> Requires garage construction in both Hyatt and Esmeralda lots |
| Option 3 | A; Parking and Site C-4; (Surface Lot) <br> D-2; (Hyatl Garage Replacement.) <br> E; Underground | 790 Net New Parking Spaces | \$35,612,000 | Nearly meets targeted 800-1000 parking spaces Good parking distribution <br> Replaces inefficient Hyatt Garage <br> Requires construction in Driving Range |
| Option 4 | A; Parking and Site <br> C-3; (2 level) Parking and Site <br> D-3; (Hyatt Surface Lot.) <br> E; Underground | 709 Net New Parking Spaces | \$27,736,000 | Does not provide targeted 800-1000 parking spaces Good parking distribution |

*Parking counts do not include temporary parking spaces in area F, or potential off-site parking spaces at Warner Trail or Miles Ave.

